

## AILA InfoNet Doc. No. 09050761. (Posted 05/07/09)

Second, we created an Adjudication Policy and Process Review Working Group in mid-March to help further identify necessary improvements. This Working Group consists of five subgroups, which are:

Restructuring of Adjudication Process and Oversight – This subgroup is reviewing the current adjudication
program and working on recommendations to restructure our processes. Additionally, the subgroup is working
on recommendations for a new adjudicative managerial oversight program.

 Adjudication Requirements and Standards – This subgroup is developing standardized desk and counter adjudication procedures. Additionally, it is developing standardized procedures for Passport Specialists regarding the use of the Social Security Number (SSN) and other commercial databases.

• Post-Issuance Audit – This subgroup is developing a statistically valid audit process for previously issued passports. The results from this audit will be used for future training purposes.

 Training Initiatives – This subgroup is identifying enhancements for fraud training for all Passport Specialists, Supervisors, and Fraud Prevention Managers (FPMs). It is reviewing the curriculum of the National Training Program (NTP), which we use for training our new employees, to ensure that it appropriately and thoroughly addresses the document verification requirements used by Passport Specialists. Also, the subgroup is identifying and recommending standard requirements for on-the-job training for new hires once they complete NTP and begin working with "live" (unapproved) applications. Additionally, it is developing standardized fraud awareness training for our courthouse and post office acceptance facilities.

Technology – This subgroup is identifying technical and procedural vulnerabilities to the integrity of the
passport process. Additionally, it is working on recommendations for improvement to our automated systems
through access to additional databases.

Formal recommendations from the subgroups are expected by summer 2009. Shortly afterward, they will be compiled, finalized, and forwarded for Department management approval.

Third, CA is already working on some long-term initiatives to address our process vulnerabilities. We are currently pursuing an initiative to combine the systems platforms for domestic and overseas passport adjudication and issuance to ensure consistency and improve overall quality control. The combined system will utilize as many automated adjudication checks as possible.

The GAO Report recommended that we work with state level officials to develop a strategy to gain access to their databases and incorporate reviews of these databases into our adjudication process. Prior to the GAO undercover test, CA officials had held ongoing meetings with federal and state government agencies regarding access to information and databases for citizenship and identity verification. As a result of the GAO's recent recommendation, I also sent a letter to all State Registrars asking for their assistance in providing the Department access to their birth and death records for verification purposes. We plan to vigorously continue this effort.

I appreciate the opportunity to share with you the Department of State's comprehensive approach to enhancing U.S. border security by augmenting the security of all aspects of the U.S. passport program. We appreciate GAO's constructive recommendations and look forward to working with Congress and the GAO to produce the most secure passport possible. Let me end by assuring you that the Department is fully committed to a secure passport issuance process, and deterting and detecting fraud.

Mr. Chairman, thank you again for the opportunity to be here today. I will be pleased to answer any questions that you, the Ranking Member, and the other distinguished members of the Subcommittee might have.

**Privacy and Security Information** 

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